

2016 Survey - Dimension Summary Report

| Finance |
|----------------------|
| Financial Operations |
| Payroll Office |
| |

| | 2012 | 2014 | 2016 | Diff | Signif | CFI |
|---------------------------------|------|------|------|---------|--------|-------|
| Survey Respondents | 40 | 34 | 32 | 2014 to | Diff | Bench |
| Employees in Unit/Department | | 35 | 33 | 2016 | | mark |
| % Survey Participation | | 97% | 97% | | | |
| Dimensions | | | | | | |
| Upper Management* | | | 67 | | | 69 |
| Climate* | | 76 | 74 | -2 | | 67 |
| Supervisor | 77 | 78 | 72 | -6 | | 74 |
| Autonomy/Involvement | 73 | 76 | 76 | 0 | | 71 |
| Workload | 83 | 81 | 78 | -3 | | 70 |
| Resources/Environment | 81 | 90 | 87 | -3 | | 70 |
| Recognition* | | 71 | 72 | 1 | | 65 |
| Co-workers | 78 | 82 | 80 | -2 | | 75 |
| Communication* | | 68 | 69 | 1 | | 64 |
| Training and Development* | | 72 | 78 | 6 | | 69 |
| Task Significance | 88 | 89 | 84 | -5 | ▼ | 77 |
| Compensation* | | 70 | 68 | -2 | | 56 |
| Benefits* | | 83 | 86 | 3 | | 78 |
| Advancement* | | 70 | 73 | 3 | | 65 |
| Survey Perception* | | 73 | 70 | -3 | | 63 |
| | | | | | | |
| Job Satisfaction | 79 | 78 | 77 | -1 | | 69 |
| | | | | | | |
| Outcomes Unit/Dept. Commitment* | | 87 | 86 | -1 | | 80 |
| Unit/Dept. Loyalty | 70 | 71 | 65 | -6 | | 77 |
| Unit/Dept. Recommend | 80 | 83 | 84 | 1 | | 74 |
| Customer Focus | 93 | 93 | 91 | -2 | | 83 |
| U of M Commitment | 90 | 86 | 88 | 2 | | 80 |
| U of M Loyalty | 83 | 88 | 82 | -6 | | 77 |
| U of M Recommendation | 90 | 88 | 89 | 1 | | 74 |
| U of M Donation* | | | 64 | | | |
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^{*}Attributes or Dimensions are new or have been modified, so a direct comparison to some past elements is not possible



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|----------------------|
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| |

2016 Survey - Impact Report

| Dimensions | Score | Impact |
|--------------------------|-------|--------|
| Upper Management | 67 | 0.0 |
| Climate | 74 | 0.0 |
| Supervisor | 72 | 0.2 |
| Autonomy/Involvement | 76 | 0.1 |
| Workload | 78 | 0.0 |
| Resources/Environment | 87 | 0.0 |
| Recognition | 72 | 0.0 |
| Co-workers | 80 | 0.0 |
| Communication | 69 | 1.0 |
| Training and Development | 78 | 1.8 |
| Task Significance | 84 | 1.8 |
| Compensation | 68 | 0.0 |
| Benefits | 86 | 0.7 |
| Advancement | 73 | 0.0 |
| Survey Perception | 70 | 0.0 |

^{*} Dimension Impact is a predictor of the change in Job Satisfaction score that would result from a 5-point increase in the Dimension score in the next survey.

| Outcomes | Score | Impact |
|-----------------------|-------|--------|
| Unit/Dept. Commitment | 86 | 2.9 |
| Unit/Dept. Loyalty | 65 | 5.6 |
| Unit/Dept. Recommend | 84 | 3.6 |
| Customer Focus | 91 | 1.8 |
| U of M Commitment | 88 | 0.0 |
| U of M Loyalty | 82 | 0.3 |
| U of M Recommendation | 89 | 0.2 |
| U of M Donation | 64 | 1.9 |

^{*} Outcome Impact is a predictor of the change in the Outcome score that would result from a 5-point increase in the Job Satisfaction score in the next survey.

